### What's News

Business & Finance

Retailers are bracing for wave of postholiday mer-chandise returns, with re-curns-services provider Op-

a strong U.S. job market. A2

\*Major U.S. stock indexes
advanced to start the holiday-shorteed trading week,
with the S&P 500 and Done
hosels of the start of the start
hosels of the start of the start
hosels of the start
hos

◆ Drug company Bristol-Myers Squibb struck a \$4.1 billion deal to buy RayzeBio in a bet on a re-emerging cancer drug technology. B3

AstraZeneca agreed to buy Gracell Biotechnologies for a transaction value of \$1.2 billion, as part of Astra Zeneca's efforts to grow its cell therapies business. B3

Zenecas errors a grow.
cell therapies business. B3

◆ The companies that install and operate electricvehicle charging networks
are in the middle of a build
ing boom, but their share
prices are sputtering. B1

World-Wide

♦ Iran has tripled produc-tion of nearly weapone-grade uranium in a move likely to despen its confron-tion of the production of the con-tion with the first size of the total triple of the con-tion of the con-tion of the con-trol of the

• Ukrainian forces struck a large Russian warship during an air raid on a base in occupied Crimea, dealing another blow to Moscow's Black Sea fleet. A9

Black Sea fleet. A9

Navalny resurfaced on so-cial media a day after his as-result and a day after his as-cial media a day after his as-result and a day after his as-terior his asset his as-ness traced to a penal colony in the country's Far North ai-most three weeks after they lost contact with him. A8

\* The billionaire Koch fam-ily and its network of donors are re-entering presidential politics, opposing Trump and backing Nikid Haley in the 2024 Republican primary. A4

\* Trump, preparing for a

Trump, preparing for a potential second term, has been stocking an arsenal of protectionist trade measures filled primarily with new levies on imports from China and elsewhere. A4

China and eisewinere. A4

China hit back at U.S. criticism of its human-rights record
by imposing sanctions on a Los
Angeles data-analytics firm
and two analysts involved in
scouring the country's supply chain for abuses. A8



#### Boxing Day Hunt Rides On, but With

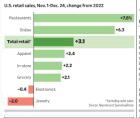


# U.S. Struggles to Spy or Its Leading Espionage I

WASHINGTON—Beijing's greater the U.S. with limited understanding spreachers all but blinded the U.S. in China a decade ago the work of Chi. S. in China a decade ago the work of Chi. As many as two dozen sets greater distributions from the ClA. As many as two dozen sets providing information in unprisond, among them higher the probability of the work of China and the properties of the work of the

#### **Shoppers Keep Spending**

Some analysts estimate Dec. 23 topped Black Friday as the biggest sales day of the year, lifted by last-minute buying. A2



New Wave in Hair Is an '80s Look That Many Would Rather Forget

Thanks, Timothée: Moms who survived perms have teen boys begging for the 'dos

people hoped to never see the content vectors and the content vectors are content vectors and the cont

## Retailers As Holid

INSIDE



PERSONAL JOURNAL Fewer people are posting on social



BUSINESS &

# PERSONAL JOURNAL.

© 2023 Dow Jones & Company, All Rights Reser

Wednesday, December 27, 2023 | All

# **Tips to Control Overspending**

Financial advisers say you first need to sort out where inflation ends and lifestyle creep begins

myone trying to figure out why they are out why they are out why they are out why they are of the year could safely pin part of the blame on inflation. Higher prices have made it easier than ever to miss that other sneaky cause of overspending. Feople tend to increase spending near the end of the year, and especially as their income grows. We gradually accumulate new expenses, adding pricey new producing the prices which we have been seen to be considered in the prices when the prices were deciding subscribe on new streaming services. Occasional indulgences such as bar cocktails or deliuxe takeout become routine—all because we think we can afford to

luxe takeout become routine—all because we think we can afford to treat ourselves.

Then suddenly, we feel at a loss when there isn't more left at the

Then suddenly, we feel at a loss when there isn't more left at the end of the month.

If you want to rein in your spending in 2024, financial advisers say you first need to sort out where inflation ends and lifestyle creep begins. It is easy to place too much blame for overspending

ooking to split entrees or stick with starters to save on your next dinner out? Restaurants are on to you. After years of pushing small, shareable plates, and rising prices that have prompted some customers to split dishes to save money restaurants want you to order more. So they're introducing hard-to-share menu items and asking servers to nudge diners to load up on extra small plates. It's an at-

on inilation and a postpandemic fear of missing out and not enough on everything else, finan-cial advisers said.

"Some of it is just economics, but some of it is keeping up with the Joneses," said Joseph Reinke, financial analyst and founder of FitBUX, a financial-software company.

company.

Differentiating cost-of-living increases from wanton spending requires two things, said Charlotte quires two things, said Charlotte Geletka, managing partner at Sil-ver Penny Financial Planning, a fi-nancial-services firm: a revamped budgeting strategy, and a long, hard look in the mirror.

Face the numbers
Inflation is easing and some prices
recently fell for the first time
since 2020, but during the past
two years, consumers have seen
their budgets stretched on items
from frozen vegetables to sliced
bread. Take a purchase as quotidbread. Take a purchase as quotidbread. Take a for the purchase as quotidbread of October 2023, prices had
jumped nearly 20% from the previous year. jumped nearly 20% from the previous year.

As of November 2023, average hourly wages for nonfarm employ-

ees increased by 4% from a year carlier, according to the Bureau of Labor Statistics. That is only just now beating the 5% increase in the consumer-price index. But even people to sopred big raises duraccessarily feel their new paychecks go as far as they expected. Samir Ballie, a 37-year-old pharmacist in Washington, said it can be exapperating trying to figure out where the extra money.

ure out where the extra money went. He thought he was doing ev-erything he could to fight lifestyle creep. As a homeowner, he doesn't have to worry about ever-increas-ing rents. And he has advanced in his career as a pharmacist and is

ing rents. And he has advanced in his career as a pharmacist and is making a good living.
"When you look at your credit-card statement at the end of the morth or the week, you're like, the statement at the end of the myself in this postpandemic life-style, slipping. If my mother knew, he would have a heart attack." In analyzing his own credit. In analyzing his own credit noticed the biggest shift in spend-ing is on hitting the town with

go out, you're going to go hard," he said. "There's no in-between."

Is it an investment?

Is it an investment?
There are good reasons to step up your spending. Buying a more expensive lifestyle can be a means to project identity to a certain class or social group, said Ori Herfetz, an associate professor of economics at Cornell University who studies consumer behavior. It is an investment in appearance, he said, buy off.

"They say, "Oress like your best set," he said.

The trouble is the markers of wealth that can be purchased only tell part of the story. The invisible signs of success—avings and investment—remain opaque to the lifestyle creeper.

"You don't know what I have in

drive," he said. "That is a big source of distortion."
But that investment comes at a cost. If you are passed over for a promotion or stuck in your same income bracket, cutting back on your spending is only going to feel that much harder.

Make a backward budget Undo some of the effects of life-style creep with the backward budget Undo some of leelerta, the adviser of the effects of life-style creep with the backward budget, said celetra, the adviser of the effects of the effects of the effect of the ef

apartment to a two-story loft is another.

From there, look at the expenses making up that other penses making up that other price during the price during the past year, or did you sign up for more of them? What did you spend on dining out in one month compared with the previous month; it is simple, but it's by no "It is simple, but it's by no "It is simple to the previous month, or the properties when the properties with the people don't want to know the truth," Gelecta said.

Raising your awareness, she

Geletka said.

Raising your awareness, she said, is half the battle. When you confront the balance, the statement and the receipts, the information can help inform your plan of action.

Set realistic goals for 2024 After you have identified the pair points—say, ordering taxis when you could take the bus—Reinke recommends picking one categor recommends picking one category to reduce expenses during the next month or so. Try first increasing your awareness of how much you spend on that given expense. Rather than ignoring you ride-share app charges, you are now keeping track of them. After one month, look at how much you have spent ordering cars. Next month, commit to lowering that number.

month, commit to loweting unanumber.

But it is important not to set unrealistic goals, Reinke said. You don't have to delete the Uber app off your phone altogether.

"If you try to make an entire lifestyle change in two months, you'll stop doing it and go right back to what you were doing." he said.

## Dishes for one

Restaurants don't want to forbid splitting, says Abraham Merchant, chief executive of a New York-based management company with 17 affiliated restaurants. Instead, his restaurants are trying subtle strategies like creating single-bite items, like a duck confit spring roll meant for one, without getting rid of splittable options, like roasted carrot hummus.

"It's a struggle," he says. "We discourage as gently as we can."



months, and 58% said they would keep doing so, according to market keyle doing so, according to market Kylie Monagan, a partner at Civetta Hospitality, made a discovery after digging into eight months of ordering trends for one of her company's restaurants. Larger partny sizes—those with six or seven people—of-those with six or seven people—of-

der a crudo sampler of all the fish for \$85. Adjusting the portion sizes and prices allows diners to share while keeping per-person checks high, she says. "We needed to position the

that people come here to share with their freiends, She says, Matida Parente, 70 years old, says she prefers smaller, adventurous bites over classic entrees when dining out. \*Appetizers are more budget-friendly and more appealing upsteb prints; the San Diego-based physician says. She tends to give in if the server insists that the entree "isn't an upsell."

More strategy

restaurants this year to orrer smaller and cheaper plates to encourage splitting. With many people already sharing entree-size portions at the Italian restaurants, she hoped diners would order and share more small plates to keep check averages steady. In two locations, diners complained about the smaller portions

aland about the smaller portions without noticing the lower prices, she says. One large meatball that cost \$15 was now three smaller ones and cost \$12.50.

"That was earth-shattering to people." Borkum says. Erik Niel recently introduced stand-alone proteins in a Big Meat section at his Chattannooga. Tenn., restaurant Easy Bistro and Bar. The French eatery now offers terms that are more filling and easier to spitt. The catch Sides come separately instead of with the entree, so when

diner split a main course, they are encouraged to order more. The course of the course