Dining for Dollars

By LOUISE KRAMER New York City's \$10 b

New York City's \$10 billion restaurant industry is getting a new big cheese.

Tracy Nieporent, a partner in Robert De Nirobacked eateries Nobu and Tribeca Grill, is replacing restaurateur Danny Meyer of Union Square Café fame as head of the restaurant committee of NYC & Co.

He brings to the table a career in advertising, having working on feel-good campaigns like AT&T's "Reach out and touch someone." He's spent more than a decade as director of marketing for his brother Drew Nieporent's Myraid Restaurant Group, operator of Io restaurants.

Despite New York's great restaurants and an economy that's starting to bounce back from three years of slumber, Nieperont's new gig won't be a cakewalk.

Eatery sales are reviving but showing no sure signs of staying power. There's white-hot competition and a "dogfight for discretionary income," among the city's swankiest spots, Nieporent said.

The pace of the economic recovery also puts a

in the city's food

The biggest problems affecting the industry, Nieperont said, are too much development at a time when exisiting places are not filled and high operating costs, especially

Mayor Michael Bloomberg's smoking ban also is a concern, especially at bars and grills. Morever, the rule's getting a thumbs down from foreign tourists, Nieporent said.

In his new role, Nieporent, 50, will oversee Restaurant Week and other promotions designed to burnish New York's image as a world-class tourist destination after the past two tough years by using the city's rich culinary scene as the lure.

"There are other cities that have good food and great culinary traditions, but for the sheer volume and creativity and diversity, New York is the No. 1 place," he said.

Projects in the works include a major food and wine festival — possibly for next fall — á la similar foodie events in Aspen and

like the just-released "New York Restaurant Cookbook: Recipes from the Dining Capital of the World" — the restaurant committee's first such effort.

An ardent sports fan with a particular love for the Mets, the Manhattan native

also wants to get the restaurant industry involved in luring the 2012 Olympic Games to New York.

Nieporent also intends to breathe new life into Restaurant Week, a discount dining promotion now in its 11th year and slated to run again starting Feb. 2.

But the city's dining scene is at a disadvantage compared with rival tourist cities like Las Vegas. The entire funding for NYC & Co. is \$14.5 million, peanuts compared with Las Vegas, which has more than \$150 million in its tourism marketing arsenal.

9 makes virtue Bronfman necessity

Tracy Nieporent (left), the marketing director of Tribeca Grill and Nobu, will be leading the NYC & Co. effort to fill the city's restaurants.

By PAUL THARP

When your son squanders the family fortune, it's probably going to affect your retirement plans.

In the case of Edgar M.

· 5

Average dinner check at New York restaurant

2002: \$36.

Year

2003

174/186

2002

221/311

2001

91/104

2000

88/08

2003: \$37.06 (+0.3%)

In the case of Edgar M. Bronfman, whose son Edgar Jr. blew the family's \$14 billion fortune on an entertainment gamble, Bronfman the Elder advises: Never retire.

The 74-year-old former head of the world's largest liquor conglomerate, Seagram, has written a foreword for a socially conscious guide to never retiring, "It's Never Too Late To Plant A Tree" (University Sports Press, Athens, Ohio).

Bronfman's not broke by any means, but, with the family's empire essentially gone or mired in volatile stock, his once ambitious philanthropic streak is showing signs of cooling.

But Bronfman is chipping in in other ways.

His foreword, entitled "Yes, You Can Retire On Something," says the remaining years of life offer much more than jetting off to the South of France or ambling around exotic golf courses worrying about a retirement portfolio and how you're no longer a big shot.

Bronfman implores retirees "to let go" only in the adventurous sense: to take on civic causes, volunteer work and dream careers once deferred.

It could be anything from helping activists Gray Panthers and Habitat for Humanity to learning how to skydive or opening a carpentry shop.

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Bronfman has always advocated an active life after a career, entitling one of his three self-help books as "The Third Act: Reinventing Yourself after Retirement."

Wal-Mart^{*} S warning tells SI S 9 0 nsumer tapped



this month, as his company released its third-quarter earnings, CEO John Chambers asked, "What sort of legs will it have? How ef And how long regarding the U.S. economic

strong will it be? will it last?" r strength of the U Terry Keenan

strength of the U.S. economic recovery.

On the face of it, the numbers dazzled the street. Earnings beat expectations by 2 cents a share, on a 5 percent increase in revenues. But what Chambers wasn't saying (and one reason his enthusiasm may have been so tempered) is that much of Cisco's

sales growth last quarter came from one big and fickle customer — Uncle Sam. Yes, your tax dollars at work.

And Cisco is not alone, as Fred Hickey, editor of "The High Tech Strategist," notes; all over tech-land, they were singing the same tune. "Over the past couple of weeks, I've listened to scores of tech company conference calls," says Hickey. "In nearly every case, from Cisco to Foundry to Motorola to CDW, the story was the same — their best customer was the U.S. government."

It makes sense, of course. With the federal budget deficit up 137 percent in fiscal 2003 and discretionary spending at a record \$826 billion, just follow the money. No doubt, the U.S. Treasury is printing plenty of it.

But it's not the story Wall

street's bulls have been peddling these days. Instead, they would have you believe there's been a huge surge in business spending from the private sector — demand needed to sustain the economic recovery.

If, as Cisco and others suggest, Uncle Sam was doing a lot of the heavy lifting, where does that leave the economy?

You guessed it — back in the hands of the over-leveraged consumer. A fact that came even more into focus this past week.

Just in time for the start of the holiday shopping season, there was a big lump of coal for all those economists and politicians who have become downright giddy about the recovery.

The grinch? None other than Wal-Mart itself, the world's biggest retailer and purveyor of more toys than the North Pole.

An estimated 100 million people shop at Wal-Mart, and on Thursday the company's CEO stunned Wall Street with an ominous assessment of the store's customers, suggesting that many shoppers were having a tough time making ends meet. Sure, this isn't Bergdorf's we're talking about, and Wal-Mart's sales patterns have long indicated that a fair number of its shoppers live paycheck to paycheck, but this Wal-Mart warning nevertheless had a more ominous feel to it.

Is the "shop-'til-you drop" U.S. consumer finally tapped out? The holiday shopping season may provide the answer. In the meantime, the White House is doing its best to keep the consumer on life support.

Late last week, Treasury Secretary John Snow suggested that

the administration was looking to revive a plan that would allow people to shelter almost all of their investment income from taxes and dip into their tax-free mest eggs without penalty. If it happens, the new tax incentives could pass the baton back to the consumer long enough for technology spending to finally catch

yp.
Still, for his money, Cisco CEO
John Chambers isn't taking any
chances. With Cisco stock at a
52-week high, Chambers announced Friday that he is selling
\$38 million of his shares. It is his
first sale since February 2000.

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